MINISTRY OF EDUCATION AND SCIENCE OF THE REPUBLIC OF KAZAKHSTAN KAZAKH-AMERICAN FREE UNIVERSITY

DEPARTMENT OF BUSINESS

EDUCATIONAL PROGRAM 7M04105"MANAGEMENT"

CATALOG OF DISCIPLINES

2023-2025 academic year

Ust-Kamenogorsk 2023

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Dear student of the Kazakh-American University free university!

Here is the Catalog of Disciplines (CD) of your educational program.

Discipline Catalog- a systematized annotated list of all disciplines for the entire period of study, containing a brief description of them and indicating the expected learning outcomes. The catalog of disciplines reflects the prerequisites and post-prerequisites of each academic discipline. The catalog of disciplines is compiled for students in order to create the possibility of independent, rapid, flexible and comprehensive formation of an individual learning trajectory. The catalog of disciplines, in fact, is an assistant when students draw up an individual curriculum (IC).

With the credit technology of training, all academic disciplines are divided into 2 cycles –Core and Fundamental. Within each of these cycles, academic disciplines are divided into 2 types – the University component and the elective Component (elective, i.e., elective academic disciplines).

The university component and the elective Component are determined by the university independently, taking into account the needs of the labor market, the expectations of employers and the individual interests of students.

The catalog of disciplines offers a list of elective academic subjects for students to choose, with a description of prerequisites, post-prerequisites, a brief description of the discipline and expected results.

From the proposed list of elective academic subjects, the student can choose those that are interesting to him in accordance with the chosen learning path.

How can I use the Catalog to select elective subjects for inclusion in your individual curriculum?

- 1. An advisor will help you choose elective subjects according to your learning path.
- 2. Check with the advisor how many credits are allocated by the modular educational program for elective subjects in this semester.
- 3. Read the list of elective academic subjects for this semester.
- 4. Read the description of the elective subjects that interest you and make your choice.

5. Make sure that the number of credits you choose corresponds to the number required for the modular educational program and the catalog of disciplines.

We also offer you an **Academic calendar** of your educational program, which is a calendar of training sessions, boundary controls, intermediate and final certification, professional practices, during the academic year with indication of rest days (vacations and holidays). The academic calendar is available on the website kafu.edu.kz.edu.kz.

EDUCATIONAL PROGRAM 7M04105" ITMANAGEMENT" *IST YEAR*

CONTENT OF DISCIPLINES

UNIVERSITY COMPONENT

Cycle of disciplines	Code of the	Name of the discipline	Number of credits	Semeste r	Prerequisites	Post-prerequisites	Form of control	
uiscipiines	discipline		creatts	1			control	
FS	IFN 5201	History and Philosophy of science	4	2	philosophy	-	exam	
Brief description of the discipline					Expected resu	ilts of the discipline		
Brief description of the discipline The course is devoted to the presentation of the most important issues of the philosophy of science in connection with its development in various historical periods (Antiquity, Middle Ages, Renaissance, Modern and Modern times, modernity). Philosophical traditions that have historically developed from ancient times to the present day and are the basis of natural science knowledge are considered.				epistemological patterns in the field of research, based on advanced knowledge in this field, in the development and / or application of ideas in the context of research;2. Demonstrate forms and methods of pre-scientific, scientific and extra-				
FS	Iya (Pr)	Foreign language	3	1	foreign language (B1,	organization and	exam	

	5202	(professional)			B2, ESP)	planning of scientific research	
	Short des	cription of the discipline		1.D		ilts of the discipline	.1
Short description of the discipline The discipline forms the basis of a foreign language professionally oriented communicative competence of undergraduates, which allows them to integrate into the international professional environment and use a professional foreign language as a means of intercultural and professional communication; promotes the development of skills in extracting the necessary information from English-language sources in typical situations of professional and business communication; forms the skills of annotating and summarizing professional texts.					strate developing knowle ed on advanced knowledg ideas in the context stics of scientific preser- inder study; general scien ign language; fundamen of international cooperate your knowledge, understa problems in a new envi- ee reading, translation of alysis, interpretation and eaning in writing (abstrace sional discussions, scient ons of scientific resear- istening to and understare mmunication (lectures, re- and interpret information d scientific considerations and solutions to b ation skills: modeling po- tives different cultures ituations of cross-cultural g skills necessary for inco- d under study; pedagogica orm of a monologue, , debate, round table con- tting information materi- port, etc.). abstract); working	dge and understanding i ge in this field, when de of research: function ntation of the material tific terminology of the of tals of business corres- tion; anding and abilities at a p ironment, in a broader original literature on the evaluation of the infor- et) of scientific informat ntific debates, round-ta- rch (seminars, confere- nding public speeches the ports, TV and Internet p on to form judgments s; form judgments about business environment; municate information, ic both specialists and possible communication st and societies; internation dependent continuation of al skills: oral communica dialogue, polylogue (aversations); preparation al (scientific report, mo	veloping and (or) al and stylistic l in the foreign corresponding OP pondence in the professional level interdisciplinary selected OP with mation extracted; ion; participation able discussions; ences, symposia, prough direct and rograms) based on social, t the problems of leas, conclusions, non-specialists; ituations between onal etiquette in of further training tion in the profile report, message, of written forms essage, abstracts,

				language (traditional and online); using modern approaches to learning a foreign language				
FS	PU 5203	Management psychology	4	2	psychology (bachelor's degree programs)	disciplines of the preparation profile	exam	
	Brief des	cription of the discipline			Expected resu	ilts of the discipline		
Brief description of the discipline The discipline aims to form theoretical knowledge about management psychology among undergraduates. The course "Management Psychology" is focused on analyzing the problems of human relationships and interactions from the point of view of management situations: the individual, his self- improvement and self-development in the process of work, and also examines management activities and their organization from the point of view of psychological effectiveness, group processes in the labor collective and their regulation.			 Demonstrate developing knowledge and understanding in the field of management psychology, based on advanced knowledge of general, social organizational psychology, when developing and (or) applying ideas in the context of research on the relevant topic; Apply at a professional level their knowledge, understanding and abilities formed within the framework of management psychology to solve problems in a new environment, in a broader interdisciplinary context; Collect and interpret information in the field of management psychology to form judgments based on social, ethical and scientific considerations; Clearly and unambiguously communicate information, ideas, conclusions problems and solutions formed on the basis of knowledge, skills and abilities formed in the field of management psychology, both to specialists; Training skills necessary for independent continuation of further training in the field of management psychology and the formation of the relationship of this knowledge with related areas. 					
FS	PVSh 5204	Higher school pedagogy	4	2	pedagogy, psychology	of the discipline of the methodical cycle on OP, as well as pedagogical practice and defense of the master's thesis	exam	
	Brief description of the discipline				Expected resi	ilts of the discipline	1	
The disciplin		basic knowledge and skills	s of scientific	1. Demonstrate developing knowledge and understanding in the field under				
1		use in real pedagogical		study, based on advanced knowledge in this field, in the development and				
necessary basis for the formation of a comprehensively developed, socially active, a creatively minded person. The			(or) application of ideas in the context of research; current problems of modern higher education and pedagogical science; the essence of					

study of the discipline is aimed at forming the moral-value and	pedagogical activity of a university teacher; the role of subject education in
professional-personal orientation of undergraduates in the	the professional training of future specialists;
modern worldview and spiritual situation of our society.	2. Apply at the professional level develop your knowledge, understanding,
	and problem-solving abilities in a new environment, in a broader
	interdisciplinary context; apply their knowledge and understanding in a way
	that indicates a professional approach to their work or vocation, and possess
	competencies that are usually demonstrated by developing and supporting
	arguments and solving problems in their field of study; be competent in
	solving problems in higher teacher education and prospects for its further
	development; in applying effective teaching technologies in higher
	education; create educational materials based on the Dublin descriptors;
	1
	3. Collect and interpret information to form judgments based on social,
	ethical and scientific considerations (usually within their field of study) to
	inform judgments that include reflections on relevant social, scientific or
	ethical issues; master the skills of: identifying pedagogical facts, phenomena,
	events based on the laws of pedagogical theories, explanation, forecasting
	and development;
	4. Clearly and unambiguously communicate information, ideas, conclusions,
	problems and solutions to both specialists and non-specialists; apply
	theoretical and practical knowledge to solve educational and professional
	tasks in the profile of the teacher, teacher, teacher, etc. from the surrounding
	reality, their description in the language of pedagogical science, based on the
	laws of pedagogical theories, explanation, forecasting and development;
	education; designing the educational process based on new concepts of
	teaching and upbringing; creating a creative and developing environment in
	the process of teaching and upbringing; the main types of pedagogical
	communication interaction, means and technologies of unsupervised
	learning;
	5. Learning skills necessary for independent continuation of further education
	č i
	in the field under study; develop those learning skills that are necessary for
	them to continue further education with a high degree of independence:
	identify themselves as a subject of professional activity and master the
	method of self-determination and analysis of their own professional activity;
	solving current psychological and pedagogical tasks, evaluating the results

				achieved; organizing a and management of students ' activities.			
CS	PP 5301	Programming Paradigms	5	1	Computer science, basic course	Design and Implementation of Software Systems	exam
	Sun	1 mary of the discipline	I		Expected resu	lts of the discipline	1
paradigms, including imperative, object-oriented, functional and logical approaches. Students learn the basic concepts and principles of each paradigm, as well as gain practical skills in working with the relevant programming languages. The goal is to develop flexible thinking and the ability to choose the most appropriate paradigm for solving programming problems in various fields and situations.				study, base application methods us sociology methods of of compute 2. A abilities to interdiscip analyzing y modern me the operat generation 3. G account so 4. Co clearly an dissertation 5. L education modern me mathemati modern me	emonstrate evolving know ed on advanced knowledg of ideas in the context of sed to solve problems in and information science of developing and implement er systems and computer r pply at a professional le to solve problems in linary context: apply problems in the field of r ethods of developing and ion of computer system ther and interpret infor- cial, ethical and scientific communicate information, d unambiguously to be n writing. earning skills necessary in the field of study: pos- ethods and means for posi- cs and computer science ethods for developing and of computer systems s.	wledge and understanding ge of the field, in the devo of the study: know mode the fields of natural scie e communication technic enting algorithms for orgonetworks of the latest gen evel your knowledge, un a new environment, modern methods of nathematics and computed implementing algorithm s and computer network considerations for writing ideas, findings, problem oth experts and non-ee- for independent continues seess the skills of the op and analyzing problementing algorithm and computer network	velopment and/or ern mathematical ences, economics, nologies, modern ganizing the work neration. nderstanding and in a broader formulating and ter science, apply ns for organizing rks of the latest ents, taking into ng a dissertation. ns, and solutions xperts regarding uation of further optimal choice of ems in the field of ptimal choice of ns for organizing ks of the latter
CS	RMMC 5302	Risk Management and Management Control	5	1	Management, Bachelor's degree level	Strategic Management	exam
Summary of the discipline				Expected results of the discipline			

Teaches undergraduates the basics of risk management and control in the organization. The purpose of this discipline is to develop an understanding of the role of risk management and control in ensuring the sustainable functioning of the organization. It allows you to develop the skills and knowledge necessary to identify, analyze, evaluate and manage risks associated with business processes and strategic decisions. CS BIS 5303 Business Information Systems 5 Summary of the discipline			applying id developing manageme 2. Ap level to so context: c decisions; uncertain s 3. G account so 4. Co clearly an dissertation 5. Lo training in processing research w	 under study, based on the best knowledge of the area, in developing and/or applying ideas in the context of the study: assessing different types of risks, developing strategies and methods for managing them, and mastering management control tools to ensure efficiency of business processes. 2. Apply your knowledge, understanding and abilities at a professional level to solve problems in a new environment, in a broader interdisciplinary context: conduct a scientific experiment on assessing the riskiness of decisions; - work with various sources of information; - hedge the risks of uncertain situations; - evaluate the effectiveness of risky decisions; 3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Learning skills necessary for independent continuation of further training in the field of study: master methods of obtaining, storing and processing information about the controlled object; - methods of organizing research work on the problems of minimizing the risk of decisions made; - methodology and methods of scientific research in the field of economics and management: 			
CS	BIS 5303		5	1	Finance, Bachelor's degree level	Electronic business	exam
				Expected results of the discipline			
		of information systems			emonstrate evolving know	5	e
		r impact on business p urpose of this discipline is		study, based on advanced knowledge of the field, in developing and/or applying ideas in the context of study: standards in the field of business			
		role and importance of		1100	n systems; - principles of	•	
	•	business. As part of				6 6	•
-		n various types of information	-	in the subject area; business process modeling technologies; basic methods and means of information security;			
0		esource management sys	•	2. Apply your knowledge, understanding and abilities at a professional			
customer relationship management systems (CRM) and project				level to solve problems in a new environment, in a broader interdisciplinary			
managemen	-		/ 1 J	context: apply artificial intelligence systems for implementation in			
L C	-			professional activities; model business processes; - formulate a task for			

designing an information system;
3. Gather and interpret information to form judgments, taking into
account social, ethical and scientific considerations for writing a dissertation.
4. Communicate information, ideas, findings, problems, and solutions
clearly and unambiguously to both experts and non-experts regarding
dissertation writing.
5. Learning skills necessary for independent continuation of further
education in the field of study: master the tools for designing information
systems; - modern methods and intelligent information technologies in
managing business systems; - skills in working with a corporate information
system.

ELECTIVE SUBJECTS (ELECTIVE COMPONENT)

Cycle of disciplines	Code of the discipline	Name of the discipline	Number of credits	Semeste r	Prerequisites	Post-prerequisites	Form		
CS	SC 5305	Science Communication	5	1	Management,	Writing a Master's	exam		
					Bachelor's degree level	thesis			
	Short description of the discipline				Expected results of the discipline				
The purpose	The purpose of the course is to familiarize undergraduates with				1. Demonstrate evolving knowledge and understanding of the field				
modern tren	ds in higher	education in the field of tr	aining highly	being stud	ied, based on advanced k	knowledge of the field,	when developing		
qualified pe	ersonnel of t	he third level and the dev	velopment of	and/or applying ideas in the context of the study: know the content of the					
communicat	tion skills i	n scientific activity. The	course pays	basic concepts of science communication theory that form the conceptual and					
special atte	ntion to th	e communicative aspects,	taking into	terminological basis of the course; general patterns and specific features of					
account the	e specifics	of scientific work in the	information						
society.	-			analysis and evaluation of argumentative texts in the field of scientific and					
As a re	sult of	completing the course	"Scientific	humanitari	an communication; 🗆 sp	ecificity of different for	rms and types of		
Communica	tions", uno	lergraduates get an id	lea of the	scientific	communication (writte	en, oral, electronic);	□ regulatory		
opportunitie	s that scient	ific activity provides, as w	ell as form a	requirements for the structural, verbal and strategic levels of scientific and					

desire for so work and ca	work and career development.				 2. Apply your knowledge, understanding and abilities at a professional level to solve problems in a new environment, in a broader interdisciplinary context: be able to operate with the concepts that make up the conceptual and terminological basis of the course; □ analyze and evaluate different types of scientific products in scientific and humanitarian communication, taking into account regulatory requirements; □ apply adequate models of argumentation, methods of verbalization of argumentative structures, methods of strategic organization of scientific and humanitarian discourse in the practice of linguistic and creative scientific activity; - effectively carry out scientific communication, taking into account the typological and linguopragmatic specifics of its various forms and types; 3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions 			
				clearly and unambiguously to both experts and non-experts regarding dissertation writing.				
				5. Learning skills necessary for independent continuation of further education in the field of study: possess the skill of adequate perception of original scientific and humanitarian texts in all their genre diversity; \Box the				
				skill of analyzing scientific texts, taking into account their systemic, structural and linguistic-pragmatic features; \Box the skill of free and conscious implementation of all types of speech activity using linguistic means				
CS	CCC	Car-to-Car	5		tic of scientific communic Computer science,	writing a Master's	08.022	
CS	5311	Communication	5	1	Bachelor's degree level		exam	
		cription of the discipline	1			lts of the discipline		
The purpose of the discipline Car-to-Car Communication is to study the principles and technologies of information exchange between cars using wireless communication technologies. The course is aimed at developing the skills of understanding, designing and implementing communication systems between cars in order to improve road safety and efficiency.			 Demonstrate evolving knowledge and understanding of the field of study, based on advanced knowledge of the field, in developing and/or applying ideas in the context of study: know wireless communications fundamentals, standards and protocols, hardware specifications, network architecture, security systems, integration with other vehicle components and applications in industry and research. Apply your knowledge, understanding and ability to solve problems 					

DBM Digital Business Models 5					 at a professional level in a new environment, in a broader interdisciplinary context: be able to design, configure and maintain wireless communication systems based on V2V and V2X standards, as well as apply the principles of security and integration with other vehicle components to ensure efficient and reliable communication in road conditions. 3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Learning skills necessary for independent continuation of further studies in the field of study: - analytical skills: the ability to analyze and evaluate various technologies and communication: the skill of mastering technical manuals, specifications and standards, which allows you to better understand and apply technologies in practical problems. programming skills: mastering programming to configure and operate wireless communications devices. 				
CS	DBM 5307	Digital Business Models	5	1	Computer science, Writing a l Bachelor's degree level thesis	Master's	exam		
	Short de	scription of the discipline	L	Expected results of the discipline					
Short description of the discipline The purpose of the discipline "Digital Business Models" is to study and understand digital business models and their impact on modern organizations. The course is designed to develop students' knowledge and skills necessary for the analysis, development and implementation of digital business models based on the use of information technologies and digital platforms.				1. Demonstrate developing knowledge and understanding in the field of study, based on advanced knowledge of the field, when developing and/or applying ideas in the context of the study: - know the fundamental principles of assessing the effectiveness of information technologies and systems, and information business for various subject areas, various types of activities					

recommendations for their improvement. 3. Gather and interpret information to form judgments, taking account social, ethical and scientific considerations for writing a dissert 4. Communicate information, ideas, findings, problems, and sol clearly and unambiguously to both experts and non-experts regardissertation writing. 5. Learning skills necessary for independent continuation of f education in the field of study: master the skills of managing enter content and Internet resources, the processes of creating and information resources.							ents, taking into ng a dissertation. ns, and solutions xperts regarding uation of further naging enterprise
CS	CSP 5308	Computer Science Project	5	1	Computer science, Bachelor's degree level	Analytics for Data Driven Decisions	exam
	Short desc	2	I			lts of the discipline	
CS CSP 5308 Computer Science Project 5 Short description of the discipline The purpose of the discipline "Digital Business Models" is to study and understand digital business models and their impact on modern organizations. The course is designed to develop students' knowledge and skills necessary for the analysis, development and implementation of digital business models based on the use of information technology and digital platforms.				study, bas applying weaknesse 2. Ay level to so context: bas develop th complexity 3. G account so 4. C clearly an dissertation 5. L education models, - demonstra	emonstrate evolving know ed on advanced knowled ideas in the context of so of 3D modeling program pply your knowledge, und live problems in a new en e able to navigate modern e able to navigate modern e able to navigate modern de able to navigate modern sed on the assigned task hree-dimensional comput y, - photorealistic visualization ather and interpret infor- ncial, ethical and scientific ommunicate information, ad unambiguously to be n writing. earning skills necessary in the field of study: no various methods of te the ability and willingn es in practice.	ge of the field, when d f the study: know th ns. derstanding and abilities wironment, in a broader 3D modeling tools, - to as, select the optimal g er models of objects ation of 3D scenes. mation to form judgm considerations for writin ideas, findings, problem oth experts and non-er for independent continu- naster various methods creating project docur	eveloping and/or e strengths and at a professional interdisciplinary o achieve specific graphic editor, - of any level of ents, taking into ng a dissertation. ns, and solutions xperts regarding uation of further of creating 3D mentation. Must

CS	ACG 5309	Advanced Computer Graphics	5	1	Computer science, Bachelor's degree level	Analytics for Data	exam	
		1					l	
CS 5309 Graphics Short description of the discipline It allows students to achieve a deep understanding of the basic concepts and principles of computer graphics, master advanced techniques and algorithms, develop skills in working with professional graphic tools and software, as well as the ability to develop computer graphics applications and effects. CS MCGE Managerial Challenges 5 in the Globalized Economy 5 Brief description of the discipline				Bachelor's degree levelDriven DecisionsExpected results of the discipline1. Demonstrate evolving knowledge and understanding of the field ofstudy, based on advanced knowledge of the field, when developing and/orapplying ideas in the context of the study: know the methods and tools ofcomputer graphics and geometric modeling; - basics of vector and rastergraphics; - theoretical aspects of fractal graphics; - basic methods ofcomputer geometry; - algorithmic and mathematical foundations forconstructing realistic scenes; - issues of implementing computer graphicsalgorithms using a computer;2. Apply at a professional level your knowledge, understanding andabilities to solve problems in a new environment, in a broaderinterdisciplinary context: be able to programmatically implement basic rasterand vector graphics algorithms; - use graphic standards and libraries; - usemodern software in the field of computer graphics development;3. Gather and interpret information to form judgments, taking intoaccount social, ethical and scientific considerations for writing a dissertation.4. Communicate information, ideas, findings, problems, and solutionsclearly and unambiguously to both experts and non-experts regardingdissertation writing.5. Learning skills necessary for independent continuation of furthereducation in the field of study: basic techniques for creating and editingimages in vector editors; - skills in editing photorealistic images in raster1Management, Bachelor's degree levelWriting a Master's thesis				
CS		6 6	5	1	e .	e	exam	
		•						
It allows students to achieve a deep understanding of the basic concepts and principles of computer graphics, master advanced techniques and algorithms, develop skills in working with professional graphic tools and software, as well as the ability to develop computer graphics applications and effects.			1. Demonstrate evolving knowledge and understanding in the field of study, based on advanced knowledge of the field, when developing and/or applying ideas in the context of the study: know the theoretical approaches and concepts used in analyzing the current state and trends in the development of the global economy as a system and the global division of					

						of functioning of natio	nal and regional			
					socio-economic developi					
				2. A	pply at a professional l	evel your knowledge, u	nderstanding and			
					abilities to solve problems in a new environment, in					
				interdiscip	interdisciplinary context: be able to use the knowledge gained fro					
				training course for the scientific analysis of events, phenomena and proc						
				in the field	l of the world economy -	both on a global scale, a	and at the level of			
						titutions and individual	economic entities			
				1 1	ng in international econor					
					1	ormation to form judgm				
						c considerations for writi	0			
						, ideas, findings, problem	-			
				-		ooth experts and non-e	experts regarding			
				dissertation	U					
						for independent contin				
						master the methodolog				
				analyzing the dynamics of development and structure of the global economy, processes occurring in global markets in the context of a deepening global						
				-						
						ethodology for analyzin				
		x	T	transport and economic problems that have become global in nature.						
CS	IHRM	International Human	5	1	Management,	Coaching Project	exam			
	5306	Resource Management			Bachelor's degree level					
		scription of the discipline	0.1	Expected results of the discipline						
	1	iples, strategies and practic		1. Demonstrate evolving knowledge and understanding of the field of						
	0	the context of the internation								
		purpose of this discipline								
		understanding of the pe		0	1 1		00			
personnel management on a global scale and to develop the skills										
necessary for effective management of international teams and personnel.										
As part of their studies, undergraduates study international				2. Apply knowledge, understanding and abilities at a professional level						
standards and laws governing human resource management in				-						
	e e e									
different countries.				international environment, including cross-cultural skills, global recruiting, adapting training and development to different cultural contexts, as well as						
				adapting the	anning and development	to afferent cultural co	mexis, as well as			

				the ability to manage multicultural teams and promote diversity in the organization.					
				3. Gather and interpret information to form judgments, taking into					
				account social, ethical and scientific considerations for writing a dissertation.					
				4. Communicate information, ideas, findings, problems, and solutions					
				clearly and unambiguously to both experts and non-experts regarding					
				dissertation writing.					
				5. Learning skills necessary to independently pursue further study in					
				the field of study: confident application of human resource management					
				principles and techniques in an international environment, including aspects					
				of cross-cultural communication, global recruiting, adapting training and					
				development to different cultural contexts, and the ability to effectively					
CS	MIC	Managing Interpolation	5	manage multinational teams and support diversity in the organization.					
65	5312	Managing Intercultural Collaboration	5	1Management,Coaching ProjectexamBachelor's degree levelManagement					
		scription of the discipline		Expected results of the discipline					
Focuses on		of principles and practices	necessary for	1. Demonstrate evolving knowledge and understanding of the field of					
	•	of teams and organiza	•	study, based on advanced knowledge of the field, in developing and/or					
	•	nt. The purpose of this di		applying ideas in the context of the study: understanding of cultural					
		ep understanding of cultura	1	differences, intercultural competence, and skills in managing intercultural					
	-	them and the development							
	tercultural co	1		2. Apply knowledge, understanding and abilities at a professional level					
		undergraduates study the i	mportance of						
		e and its impact on team							
managemen	it.	-	1 0	cross-cultural communications, resolve conflicts, build trust and collaborate					
				successfully with representatives of different cultures in international work					
				environment.					
				3. Gather and interpret information to form judgments, taking into					
				account social, ethical and scientific considerations for writing a dissertation.					
				4. Communicate information, ideas, findings, problems, and solutions					
				clearly and unambiguously to both experts and non-experts regarding					
				dissertation writing.					
				5. Learning skills necessary to independently pursue further study in					
				the field of study: ability to adapt to diverse cultural contexts, communicate					

					with representatives of uccessful interactions in a			
CS	CM 5313	Change Management	5	1	Management, Bachelor's degree level	Writing a Ma	1	exam
	Brief des	cription of the discipline			2	lts of the discipli	ine	
Studies the principles, methods and strategies necessary for effective change management in the organization. It is aimed at developing undergraduates' skills and competencies necessary for the successful implementation of changes and management of change processes in a dynamic and unstable environment. Undergraduates gain an understanding of the process of change, develop the ability to analyze, plan and implement changes in an organizational context				 Demonstrate evolving knowledge and understanding of the field of study, based on advanced knowledge of the field, in developing and/or applying ideas in the context of the study: ability to analyze the reasons for and need for change in an organization, evaluate its potential impacts, develop strategies for implementing change and effectively manage the change process to achieve your goals. Apply knowledge, understanding and ability to solve problems in a professional manner in a new environment, in a broader interdisciplinary context: the ability to analyze change needs, develop strategies for implementing change, communicate effectively with stakeholders and manage change to achieve established organizational goals . Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. Learning skills necessary for independent continuation of further 				eveloping and/or e the reasons for otential impacts, ely manage the ve problems in a interdisciplinary o strategies for takeholders and ents, taking into ag a dissertation. hs, and solutions aperts regarding
				training in the field of study: have advanced experience in building effective				
					inagement systems in an	organization, and	the ab	ility to automate
				manageme	nt activities. Programming	Design and		0¥0m
FS	ML 5206	Machine Learning	5	2	Programming Paradigms	Implementation Software System		exam
	Short des	scription of the discipline			Expected resu	lts of the discipli		
characterist problem, b	Studies a class of artificial intelligence methods, the characteristic feature of which is not the direct solution of the problem, but learning in the process of applying solutions to many similar problems. The purpose of mastering the discipline			1. Demonstrate evolving knowledge and understanding of the field of study, based on advanced knowledge of the field, when developing and/or applying ideas in the context of the study: know methods for classifying and analyzing text data, machine learning algorithms and their applications.				eveloping and/or r classifying and plications.

"Machine Learning" is to familiarize students with the theoretical foundations and basic principles of machine learning, namely, classes of models (linear, logical, neural network), quality metrics and approaches to data preprocessing.			 level to solve problems in a new environment, in a broader interdisciplinary context: be able to use specialized modules and applications to solve problems in the field of machine learning. 3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Learning skills necessary for independent continuation of further education in the field of study: master the skills of working with application software. 					
FS	FS CSTN Computing Systems and Telecommunications 5 Networks				ProgrammingDesign andexam2ParadigmsImplementation of Software Systemsexam			
	Short de	scription of the discipline	I		Expected resu	ilts of the discipline		
computer s networks. J gain fundar to work telecommu	systems and As a result of mental know effectively nications no	whensive knowledge about the organization of teleco of studying this discipline, ledge and practical skills that y with computing sy etworks in various fields security and performance o	ommunication students will at allow them ystems and of activity,	based on a ideas in the systems ar of telecome well as the manageme 2. Apply 1 solve probability to configure protocols a 3. Gather social, ethi 4. communant writing. 5. Learning	strate evolving knowledge advanced knowledge of e context of the study: knowledge inchitecture, fundamental p munications networks an be basics of computer secont. knowledge, understanding lems in a new environme set up, maintain and ad and support telecomm and technologies. and interpret information ical and scientific conside nicate information, ideas, biguously to both expert g skills necessary for indea d of study: skills in setting	the field, in developing nowledge and understand principles of operating sy d transmission protocols ecurity and aspects of r g and abilities to a prof ent, in a broader interdisc luminister computer syste unications networks us n to form judgments, tak trations for writing a disse findings, problems, and as and non-experts regar	and/or applying ding of computer ystems, principles a data in them, as network resource fessional level to ciplinary context: ems, and design, sing appropriate cing into account ertation. solutions clearly rding dissertation further education	

				and networks, ability to work with operating systems and use software to maintain computing devices, knowledge of the principles of construction and operation of telecommunication networks and data transfer protocols, skills in ensuring the security of computer systems and networks, ability to solve problems and analyze situations related to computing systems and telecommunication networks.				
FS	ADDD 5208	Analytics for Data Driven Decisions	5	2	Programming Paradigms	Design and Implementation of Software Systems	exam	
Brief description of the discipline					Expected res	sults of the discipline		
FS 5208 Driven Decisions 5 Brief description of the discipline Forms students' comprehensive knowledge about the work of computer systems and the organization of telecommunication networks. As a result of studying this discipline, students will gain fundamental knowledge and practical skills that allow them to work effectively with computing systems and telecommunications networks in various fields of activity, ensuring the reliability, security and performance of information systems.				study, bas applying "Analytics analysis a informed enabling t make strat 2. A level to so context: t statistical decisions, activities i 3. C account so 4. C clearly ar dissertatio 5. L training in - app	sed on advanced know ideas in the context of a for Data-Driven Decisi and visualization data, business decisions, and the use of analytical me regic decisions. pply your knowledge, un olve problems in a new of the ability to effectively methods and visualization and implement these in order to optimize proce- bather and interpret infe- ocial, ethical and scientific communicate information and unambiguously to 1 n writing. the field of study: - colle	owledge and understandir ledge of the field, in de it the study: knowledge of on Making" covers methor statistical analysis, me d ethical aspects of wor thods to optimize busine inderstanding and abilities environment, in a broader or collect, analyze and in ation tools to make in decisions are translate esses and achieve set goals formation to form judgme ic considerations for writin h, ideas, findings, problem both experts and non-ex- or for independent continu- ection, processing and ana- thods and data analysis tea- ation tools.	eveloping and/or of the discipline ods of collection, odeling, making rking with data, ess processes and at a professional interdisciplinary terpret data, use formed business d into practical s. ents, taking into ng a dissertation. ns, and solutions xperts regarding uation of further ilysis of data.	

				- mo	deling and forecasting bas	sed on data.			
				- effe	ective decision making ba	sed on data analysis.			
				- skil	ls of ethical work with da	ita.			
				- application of analytics in business processes and strate					
				management.					
					Management,	Financial security	exam		
					Bachelor's degree level	and			
FS	CG 5209	Corporate Governance	5	2	5	competitiveness			
		1				management of the			
						organization			
	Short des	scription of the discipline			Expected resu	lts of the discipline			
Examines the theoretical foundations of corporate governance				1. De	emonstrate evolving know		ng of the field of		
Allows you to get and develop skills in analyzing and diagnosing					ed on advanced knowle				
corporate governance problems, modern methods of solving					deas in the context of				
corporate g	overnance pi	roblems, and also introduce	s the modern	discipline	of Corporate Govern	nance covers the de	evelopment and		
specifics of	f corporate	governance in domestic	and foreign	implement	ation of corporate stra	ategies, management o	f organizational		
organization	ns; forms a h	olistic view of corporate go	vernance and	structure, financial resources and risks, and also include an understanding of					
its specific	s in domes	stic organizations; develo	ps skills for	the ethical,	legal and socially respon	sible aspects of corporate	e governance.		
diagnosing	problems usi	ing the tools of decision-ma	king methods	2. A	pply at a professional le	evel your knowledge, ur	nderstanding and		
in the field of	of corporate	governance.		abilities to solve problems in a new environment, in a broader					
				interdisciplinary context: the ability to develop and implement corporate					
				strategies, effectively manage organizational structure, financial resource					
				and risks, and consider ethical, legal and social responsible aspects in					
				management activities in order to ensure stable and successful development					
				of the orga	nization.				
					ather and interpret infor				
				account so	cial, ethical and scientific	considerations for writin	ng a dissertation.		
				4. Co	ommunicate information,	ideas, findings, problem	ns, and solutions		
					d unambiguously to be	oth experts and non-ex	xperts regarding		
				dissertation	8				
					udy skills necessary for ir	ndependent continuation	of further studies		
				in the field	2				
					ls in managing organizati				
				- con	npetent management of fi	nancial resources and ris	ks.		

		1		 knowledge of ethical and legal standards in a corporate environmer ability to form a corporate culture and implement socially response management. skills for managing change and innovation in an organization. 					
FS	AFM 5210	Advanced Fields of Management	5	2	Management, Rachalaria dagrad laval	Strategic	exam		
		mary of the discipline		2 Bachelor's degree level Management Expected results of the discipline					
management management topics. Within this thinking, as	n-depth study nt. It is based nt, but focu s discipline, nalytical thin	v of various advanced areas 1 on the basic principles and ses on more specialized , undergraduates will dev king and decision-making sl ethods and tools.	d concepts of and in-depth velop critical	abilities to solve problems in a new environment, in a broader interdisciplinary context: the use of modern innovative approaches and technologies in managing an organization in order to optimize processes increase efficiency and achieve strategic goals.					
г5	SIVI 3211	Strategic Marketing	3	2	Управление рисками	Strategic	exam		

					и управленческий	Management		
Sh a st	d	anintian of the dissipline			контроль	lta of the diasimline		
Short	ues	cription of the discipline		1. Demonstrate evolving knowledge and understanding of the field of				
Studies and systema practice of strategic modern conditions. principles, functions as directions and n enterprise; knowledg marketing strategies commodity, commu processes of org organizational mar	tize m For of s eth m nic miz ceti	es the fundamentals of the nanagement of marketing rms an understanding of strategic marketing manage ods of marketing manage of the development and implearketing plans and progre- sation, sales policy); in zing marketing activitien ng structures, functionant ts of marketing services.	activities in the essence, ement, as well ement at the ementation of ams (pricing, troduces the es, building	study, bas applying competitive marketing to achieve 2. A abilities interdiscip environme marketing goals of th 3. G account so 4. C clearly an dissertation 5. St in the field - ana - dev - pla - ass - pro - we promotion - ap analysis, c	emonstrate evolving know and on advanced knowled ideas in the context of re analysis, development campaigns, and ability to the organization's strategic pply at a professional le to solve problems in linary context: the ability ent, develop effective ma campaigns, and evaluate e company. Father and interpret infor cial, ethical and scientific ommunicate information, ad unambiguously to be n writing. udy skills necessary for in l of study: alysis of the market and co velopment of marketing str nning and carrying out ma essment of the effectivene duct portfolio management orking with marketing the normality of the market and co	dge of the field, in de the study: knowledge of marketing strateg evaluate effectiveness r c goals. vel your knowledge, un a new environment, v to analyze the market urketing strategies, plar performance results to mation to form judgm considerations for writin ideas, findings, probler oth experts and non-e dependent continuation mpetitive environment. rategies. urketing campaigns. ss of marketing actions. nt. tools (4p: product, pr ools in marketing (for ysis, etc.).	eveloping and/or e of market and ies, planning of marketing actions nderstanding and in a broader and competitive and implement achieve strategic ents, taking into ng a dissertation. ns, and solutions xperts regarding of further studies	

2ND YEAR

CONTENT OF DISCIPLINES

Cycle of disciplines	Code of the discipline	Name of the discipline	Number of credits	Semeste r	Prerequisites	Form of control	
CS	DISS 6314	Design and Implementation of Software Systems	5	3	Programming Paradigms	Writing a Master's thesis	exam
	Brief des	cription of the discipline				ults of the discipline	
implementin at developin participation framework requirement choose suita	ng software ng the skills a n in the deve of this discip s for a sof able develop	tanding of the process of a systems for undergraduates and competencies necessary lopment of software projec line, undergraduates learn to tware system, design arch ment technologies. They st ogies and learn how to p	s. It is aimed y for effective ts. Within the to analyze the hitecture and tudy software	study, bas applying ic based on platforms systems fo 2. A profession context: e platforms, effective o 3. G account so 4. C clearly an dissertation 5. St in the field	ed on advanced knowle leas in the context of the customer requirements, and programming lang r successful functioning i pply knowledge, underst al level in a new envi ffectively use various p and successfully implex peration in the work envi ather and interpret info cial, ethical and scientific ommunicate information, d unambiguously to b n writing. udy skills necessary for it of study:	wledge and understandin edge of the field, in d study: ability to design s develop software code guages, and also imple n the work environment. anding and ability to sol ironment, in a broader programming languages ment developed systems ronment. rmation to form judgm considerations for writin , ideas, findings, probler oth experts and non-e ndependent continuation <u>products taking into a</u>	eveloping and/or software products in a variety of ement developed live problems at a interdisciplinary and technology s to ensure their ents, taking into ng a dissertation. ns, and solutions experts regarding of further studies

ELECTIVE SUBJECTS (ELECTIVE COMPONENT)

				requiremen	ats				
				-	gramming skills in variou	is languages and platform	18		
				 knowledge of testing and debugging methods of program code. knowledge of the principles of software systems architecture. 					
				- ability to implement developed systems and ensure their effective					
					n the organization.	oped systems and ensur			
				•	Advanced Fields of	Writing a Master's	exam		
CS	PM 6315	Personnel Management	5	3	Management	thesis	Слат		
	Short des	scription of the discipline	I		6	ilts of the discipline			
Forms an in		m of knowledge among u	ndergraduates	1. D	emonstrate evolving know		ng of the field of		
		formation and develop			ed on advanced knowle				
	1	source management of the			deas in the context of the				
		ement of the management	•		onal structures, personne				
organization	as a whol	e, as well as mastering t	he skills and		nd motivating personn				
abilities of	the organi	zation's personnel manag	gement by a	organizatio	on.	-	-		
graduate st	tudent. Stu	dies modern interpretati	ons of the	2. A	pply at a professional le	evel your knowledge, u	nderstanding and		
conceptual	apparatus	of personnel manag	gement, the	abilities to solve problems in a new environment, in a broader					
		concepts themselves, the		interdisciplinary context: the ability to effectively organize work processes,					
		el management, quantitativ							
the composi	tion and str	ructure of the personnel po	tential of the						
enterprise.				3. Gather and interpret information to form judgments, taking into					
				account social, ethical and scientific considerations for writing a dissertation.					
				4. Communicate information, ideas, findings, problems, and solutions					
				clearly and unambiguously to both experts and non-experts regarding					
				dissertation	e				
					udy skills necessary for in	ndependent continuation	of further studies		
				in the field	5				
					ls in developing and imp		and policies.		
					lity to conduct personnel				
					ls in conducting training				
				- ability to effectively manage conflicts and communications in a team.					
				skills of analysis and optimization of work processes.ability to develop and implement personnel motivation and incentive					
					lity to develop and imple	ement personnel motivati	on and incentive		
				systems.					

			- skills in maintaining personnel documentation and managing personnel records.								
				1	lity to assess and develop	professional competenci	es of employees.				
CS	ICPM 6316	International Coaching Project Management	5	3							
	Short des	scription of the discipline			Expected results of the discipline						
approaches, teamwork. cooperation sustainable learn the ba internationa	with an em The purpose on a glob results in in usics of proje	anagement methods wi ophasis on cross-cultural in of this discipline is to en- al scale, achieve set goal nternational coaching proje- ect management, the use o develop team manag- ition skills.	teraction and sure effective s and create cts. Students f coaching in	study, bas applying is the organic coaching internation 2. A abilities to interdiscip internation achieve set 3. G account so 4. Co clearly an dissertation 5. St in the field - abi the specific - ski effective d - com from differ - abi team.	ather and interpret infor cial, ethical and scientific ommunicate information, d unambiguously to be n writing. udy skills necessary for ir	edge of the field, in d e study: knowledge and t of international proje- dership and team dev evel your knowledge, u a new environment, ty to effectively organ ng approaches to devel rmation to form judgm considerations for writin ideas, findings, probler oth experts and non-en- ndependent continuation international projects tal- text. working with internation on of participants. ective interaction with pro- and resolve problems in	eveloping and/or understanding of ects, as well as relopment in an nderstanding and , in a broader nize and manage op the team and eents, taking into ng a dissertation. ms, and solutions experts regarding of further studies king into account nal teams for the roject participants n an international				

				projects.	ility to adapt to differen	t cultural	characteristics	and features of
					an international environ			and reatures of
CS	MPItC 6317	Methodology and practice of IT consulting	5	3	Managing Intercultural Collaboration		a Master's	exam
	Short de	scription of the discipline	I		Expected rest	ilts of the o	discipline	
know the and its de consulting consulting base of p	result of mastering the discipline, a master's student should w the characteristics of the state of the IT services market its development trends, the main types and content of ulting services in the field of IT, the typical stages of ulting projects and their documentation, the methodological of product IT consulting projects and methodological oaches to substantiating the feasibility of IT outsourcing.				permonstrate evolving knowledge on advanced knowledge on a dvanced knowl	edge of the study: k gies, analys resenting re anization. knowledge ent, in a bro T services, s, and effect rmation to considerat deas, find oth expert ndependent nd problem dations ar on skills w ethodologi	e field, in de now the basic sis of custom commendatio , understandin oader interdise develop reco trively advise form judgm ions for writin dings, probler is and non-e continuation hs in the IT fie ad strategies and analysis res ith customers.	eveloping and/or es of information her needs for IT ns for improving ag and abilities to ciplinary context: mmendations for clients on field of ents, taking into ng a dissertation. ns, and solutions xperts regarding of further studies ld. for improving it sults to clients.
CS	SM 6318	Strategic Management	5	3	Advanced Fields of Management	Writing a thesis		exam

As part of the training, undergraduates study the basic concepts and models of strategic management, analyze the internal and external environment of the organization, identify strengths and weaknesses, opportunities and threats. 2. Apply at a professional level your knowledge, understanding and billities to solve problems in a new environment, in a broader interliciplinary context: the ability to develop and implement organizational development strategies, analyze the internal and external environment, make strategic decisions, and evaluate and monitor results for achieving the company's long-term goals. 3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Study skills necessary for independent continuation of further studies in the field of study: - development and implementation of organizational development strategies. - analysis of the external and internal environment to identify strategie opportunities and threats. - making strategic decisions aimed at achieving the long-term goals of the company. - assessment and control of the results of strategy implementation. - ability to adapt to changing environmental conditions. - communication skills and leading the team towards achieving strategic goals. CS PM 6319 Project Management 5 3 Advanced Fields of Management Writing a Master's thesis exam	Short description of the discipline					Expected results of the discipline			
Studies the principles, methods and tools necessary for the development and implementation of strategic decisions in the organization. It is aimed at development strategic decision and/or applying ideas in the context of the study: knowledge and organization in the long term. under study, based on advanced knowledge of developing and implementing and implementing and implementing inducer studies' skills and knowledge necessary for effective management of organization in the long term. under study, based on advanced knowledge of the field, when developing and implementing and implementing and implementing inducer studies' skills and knowledge necessary for effective management of the raining, undergraduates study the basic concepts and models of strategic management, analyze the internal and external environment of the organization, identify strengths and texternal environment of the organization, identify strengths and texternal environment of the organization, identify strengths and external environment of the organization, identify strengths and texters. 2. Apply at a professional level your knowledge, understanding and abilities to solve problems in a new environment, in a broader evelopment strategies, analyze the internal and external environment, in a broader strategic decisions, and evaluate and monitor results for achieving the company's long-term goals. 3. Gather and interpret information to form judgments, taking into account social, chical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Study skills necessary for independent continuation of further studies in the field of study: - acvelopment and implementerganization ad evelopment strategic decisions aimed at									
organization. It is aimed at developing undergraduates' skills and knowledge necessary for effective management of the organization in the long term.understanding of the principlesof developing and implementing organization in the long term.As part of the training, undergraduates study the basic concepts and models of strategic management, analyze the internal and external environment of the organization, identify strengths and weaknesses, opportunities and threats.Understanding of the organization identify strengths and weaknesses, opportunities and threats.2. Apply at a professional level your knowledge, understanding an evel to evelop and implement organization abilities to solve problems in a new environment, in a broade interdisciplinary context: the ability to develop and implement organization adevelopment strategics, analyze the internal and external environment, make strategic decisions, and evaluate and monitor results for achieving the communicate information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions elearly and unabiguously to both experts and non-experts regarding dissertation writing.5. Study skills necessary for independent continuation of further studies in the field of study: - analysis of the external and internal conditions. - analysis of	Studies the principles, methods and tools necessary for the								
knowledgenecessaryforeffectivemanagementof organizationorganizational developmentdevelopment strategic decision making, as well as evaluating and monitoring environment, strategic decision making, as well as evaluating and monitoring environment, strategic decision making, as well as evaluating and monitoring environment, strategic decision making, as well as evaluating and monitoring environment, strategic decision making, as well as evaluating and monitoring environment, strategic decision making, as well as evaluating and monitoring environment, strategic decision making, as well as evaluating and monitoring environment, strategic decision making, as well as evaluating and monitoring evaluate and environment, in a broaded interdisciplinary context: the ability to develop and implement organization development strategies, analyze the internal and external environment, make strategic decisions, and evaluate and monitor results for achieving the company's long-term goals.3Gather and interpret information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation. 4 evelopment and internal environment to identify strategic oportunities and threats.CSPM 6319Project Management53Advanced Fields of ManagementWriting a Master's thesis									
organization in the long term. As part of the training, undergraduates study the basic concepts and models of strategic management, analyze the internal and external environment of the organization, identify strengths and weaknesses, opportunities and threats.environment, strategic decision making, as well as evaluating and monitoring results to achieve the company's long-term goals.2. Apply at a professional level your knowledge, understanding and abilities to solve problems in a new environment, in a broader interdisciplinary context: the ability to develop and implement organizationa development strategic decisions, and evaluate and monitor results for achieving the company's long-term goals.3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing.5. Study skills necessary for independent continuation of further studies in the field of study: - analysis of the external and internal environment to identify strategic opportunities and threats.6. PM 6319Project Management53Advanced Fields of ManagementWriting a Master's tesis	organization	. It is aimed	at developing undergradua	ates' skills and	understand	ling of the principles	s of developing and	d implementing	
As part of the training, undergraduates study the basic concepts and models of strategic management, analyze the internal and external environment of the organization, identify strengths and weaknesses, opportunities and threats. 2. Apply at a professional level your knowledge, understanding and billities to solve problems in a new environment, in a broader interliciplinary context: the ability to develop and implement organizational development strategies, analyze the internal and external environment, make strategic decisions, and evaluate and monitor results for achieving the company's long-term goals. 3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Study skills necessary for independent continuation of further studies in the field of study: - development and implementation of organizational development strategies. - analysis of the external and internal environment to identify strategie opportunities and threats. - making strategic decisions aimed at achieving the long-term goals of the company. - assessment and control of the results of strategy implementation. - ability to adapt to changing environmental conditions. - communication skills and leading the team towards achieving strategic goals. CS PM 6319 Project Management 5 3 Advanced Fields of Management Writing a Master's thesis exam	knowledge	necessary	for effective managen	nent of the					
and models of strategic management, analyze the internal and external environment of the organization, identify strengths and weaknesses, opportunities and threats.2. Apply at a professional level your knowledge, understanding and abilities to solve problems in a new environment, in a broader interdisciplinary context: the ability to develop and implement organizational development strategies, analyze the internal and external environment, make strategic decisions, and evaluate and monitor results for achieving the company's long-term goals3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Study skills necessary for independent continuation of further studies in the field of study: analysis of the external and internal environment to identify strategic opportunities and threats.CSPM 6319Project Management53Advanced Fields of ManagementWriting a Master's texam	organization	in the long	term.		environment, strategic decision making, as well as evaluating and monitoring				
external environment of the organization, identify strengths and weaknesses, opportunities and threats.abilities to solve problems in a new environment, in a broader interdisciplinary context: the ability to develop and implement organizational development strategies, analyze the internal and external environment, make strategic decisions, and evaluate and monitor results for achieving the company's long-term goals.3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Study skills necessary for independent continuation of further studies in the field of study: - development and implementation of organizational development strategies. - analysis of the external and internal environment to identify strategio opportunities and threats. - making strategic decisions aimed at achieving the long-term goals or the company. - assessment and control of the results of strategy implementation. - ability to adapt to changing environmental conditions. - communication skills and leading the team towards achieving strategic goals.CSPM 6319Project Management53Advanced Fields of ManagementWriting a Master's teamexam	As part of th	e training, u	indergraduates study the ba	sic concepts	results to achieve the company's long-term goals.				
weaknesses, opportunities and threats.interdisciplinary context: the ability to develop and implement organizational development strategies, analyze the internal and external environment, make strategice decisions, and evaluate and monitor results for achieving the company's long-term goals.3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing.5. Study skills necessary for independent continuation of further studies in the field of study: - avalues and threats. - analysis of the external and internal environment to identify strategie opportunities and threats. - analysis of the external and internal environment to identify strategie opportunities and threats. - analysis of the external and internal environment to identify strategie opportunities and threats. - analysis of the external and internal environment to identify strategie opportunities and threats. - analysis of the external and internal environment to identify strategie opportunities and threats. - analysis of the external and internal environment to identify strategie opportunities and threats. - assessment and control of the results of strategy implementation. - ability to adapt to changing environmental conditions. - communication skills and leading the team towards achieving strategie goals.CSPM 6319Project Management53Advanced Fields of ManagementWriting a Master's thesisexam									
development strategies, analyze the internal and external environment, make strategic decisions, and evaluate and monitor results for achieving the company's long-term goals.3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Study skills necessary for independent continuation of further studies in the field of study: - development and implementation of organizational development strategies. - analysis of the external and internal environment to identify strategic opportunities and threats. - making strategic decisions aimed at achieving the long-term goals of the company. - assessment and control of the results of strategy implementation. - ability to adapt to changing environmental conditions. - communication skills and leading the team towards achieving strategic goals.CSPM 6319Project Management53Advanced Fields of ManagementWriting a Master's examexam	external envi	ironment of	the organization, identify s	strengths and		-			
Strategic decisions, and evaluate and monitor results for achieving the company's long-term goals.3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Study skills necessary for independent continuation of further studies in the field of study: - development and implementation of organizational development strategies. - analysis of the external and internal environment to identify strategio opportunities and threats. - making strategic decisions aimed at achieving the long-term goals of the company. - assessment and control of the results of strategy implementation. - ability to adapt to changing environmental conditions. - communication skills and leading the team towards achieving strategic goals.CSPM 6319Project Management53Advanced Fields of ManagementWriting a Master's thesisexam	weaknesses,	opportuniti	es and threats.		interdiscip	linary context: the ability	to develop and impleme	ent organizational	
company's long-term goals.3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing.5. Study skills necessary for independent continuation of further studies in the field of study: - development and implementation of organizational development strategies. - analysis of the external and internal environment to identify strategie opportunities and threats. - making strategic decisions aimed at achieving the long-term goals of the company. - assessment and control of the results of strategy implementation. - ability to adapt to changing environmental conditions. - communication skills and leading the team towards achieving strategie goals.CSPM 6319Project Management53Advanced Fields of ManagementWriting a Master's thesisexam					development strategies, analyze the internal and external environment, make				
3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Study skills necessary for independent continuation of further studies in the field of study: - development and implementation of organizational development strategies. - analysis of the external and internal environment to identify strategie opportunities and threats. - making strategic decisions aimed at achieving the long-term goals of the company. - assessment and control of the results of strategy implementation. - ability to adapt to changing environmental conditions. - communication skills and leading the team towards achieving strategic goals.CSPM 6319Project Management53Advanced Fields of ManagementWriting a Master's thesisexam					strategic decisions, and evaluate and monitor results for achieving the				
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Summary of the discipline Expected results of the discipline	<u> </u>	Sumr	nary of the discipline	1	Expected results of the discipline				

Forms the necessary amount of fundamental and applied knowledge, as well as practical skills that are essential for successful project management for undergraduates. This includes mastering key concepts and principles of project management, understanding various methodologies and approaches, as well as mastering the tools and techniques necessary for effective planning, control, organization and communication within projects. The course is aimed at ensuring that students receive not only theoretical knowledge, but also be able to apply it in practice, developing their skills in project management.			 Demonstrate evolving knowledge and understanding of the field being studied, based on the best knowledge of the field, when developing and/or applying ideas in the context of the study: know fundamental concepts about the role of project management in modern society; □ theoretical foundations of project management; Apply your knowledge, understanding and abilities at a professional level to solve problems in a new environment, in a broader interdisciplinary context: be able to use interdisciplinary systemic connections of sciences; □ apply mathematical tools to solve social and professional problems. □ carry out structuring of the project by identifying interrelated processes and elements. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. Learning skills necessary for independent continuation of further education in the field of study: master the skills of systems analysis; □ skills in choosing the most relevant areas of scientific research, setting research tasks and determining ways to solve the problems; - independently acquire and use in practical activities new knowledge and skills in various fields of activity. 					
CS	EB 6320	Electronic business	5	3	Business Information Systems	Research Internship, Writing a Master's thesis	exam	
	Short description of the discipline				Expected results of the discipline			
Forms a complex of theoretical knowledge and practical			1. Demonstrate evolving knowledge and understanding of the field of					
skills in the field of electronic business, forms of Internet			study, based on advanced knowledge of the field, when developing and/or					
entrepreneurship necessary for the qualified development of			applying ideas in the context of the study: have knowledge of modern					
requirements for the design and development of online stores, virtual enterprises, introduces the main achievements in the field			information technology; principles of construction and operation of global					
	of telecommunications, network structures, information systems,				networks; software products used in electronic business; - have theoretical knowledge about security problems in information systems and ways to solve			
which make it possible to significantly increase business				them; - have an understanding of e-business models; the benefits of e-				
	1	6 1		· ·	or producers, consumers a			
efficiency and create fundamentally new directions of its								

development.			 2. Apply your knowledge, understanding and abilities at a professional level to solve problems in a new environment, in a broader interdisciplinary context: be able to acquire skills in the design and development of an Internet application, which is an automated workplace for an employee of a certain enterprise in any field of the economy. 3. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 4. Communicate information, ideas, findings, problems, and solutions clearly and unambiguously to both experts and non-experts regarding dissertation writing. 5. Learning skills necessary for independent continuation of further education in the field of study: master the technologies for developing Internet representations, demonstrate the ability and willingness to: - use the advantages of e-commerce in practice; - develop and maintain e-commerce applications. 				
CS	FSCMO 6321	Financial security and competitiveness management of the organization	5	3	Corporate Governance	Research Internship, Writing a Master's thesis	exam
	Short des	scription of the discipline		Expected results of the discipline			
Provides students with a comprehensive understanding of the principles and practices of financial resource management and improving competitiveness in organizations. This includes the development of skills and knowledge related to financial risk management, financial analysis, financial planning, marketing and strategic management. The key objectives of the discipline include: developing the ability to identify and reduce financial risks that may affect the stability and growth of the organization.				 Demonstrate evolving knowledge and understanding of the area under study, based on advanced knowledge of the area, in developing and/or applying ideas in the context of the study: knowledge and understanding of methods and tools for ensuring the financial sustainability and competitiveness of a company, analyzing financial risks and taking action to reducing them, as well as developing strategies to strengthen the financial position and competitiveness of the organization. Apply at a professional level your knowledge, understanding and abilities to solve problems in a new environment, in a broader interdisciplinary context: the ability to analyze financial risks, develop and implement measures to ensure financial sustainability and increase the competitiveness of the organization. Gather and interpret information to form judgments, taking into account social, ethical and scientific considerations for writing a dissertation. 			

4. Communicate information, ideas, findings, problems, and solutions
clearly and unambiguously to both experts and non-experts regarding
dissertation writing.
5. Study skills necessary for independent continuation of further studies
in the field of study:
- development and implementation of strategies to ensure financial
sustainability.
- management of financial flows and resources.
- assessment of the organization's competitiveness in comparison with
market analogues.
- development and analysis of business plans and financial models.
- financial decision making skills.
- ability to work with financial analysis and planning tools.